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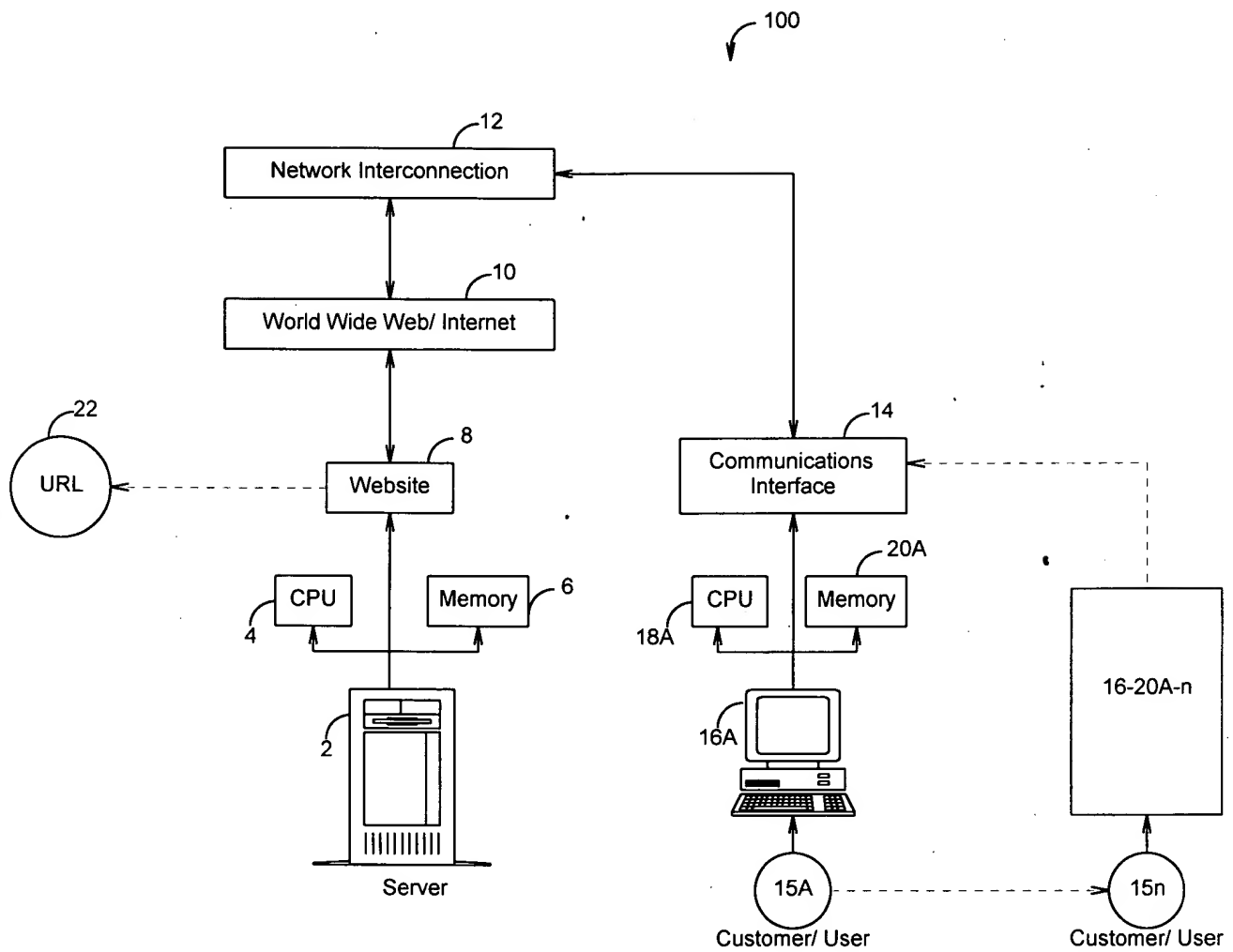
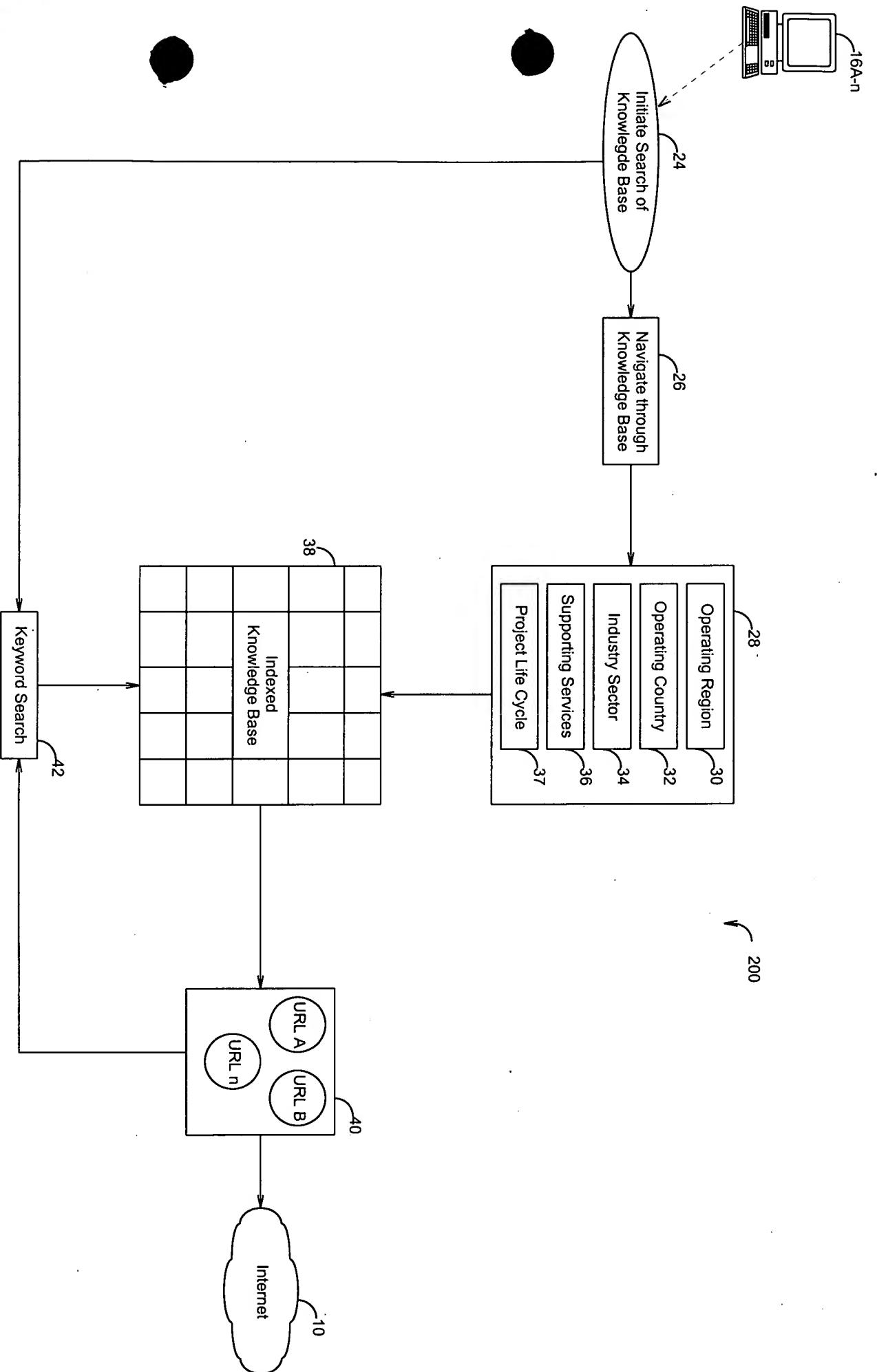
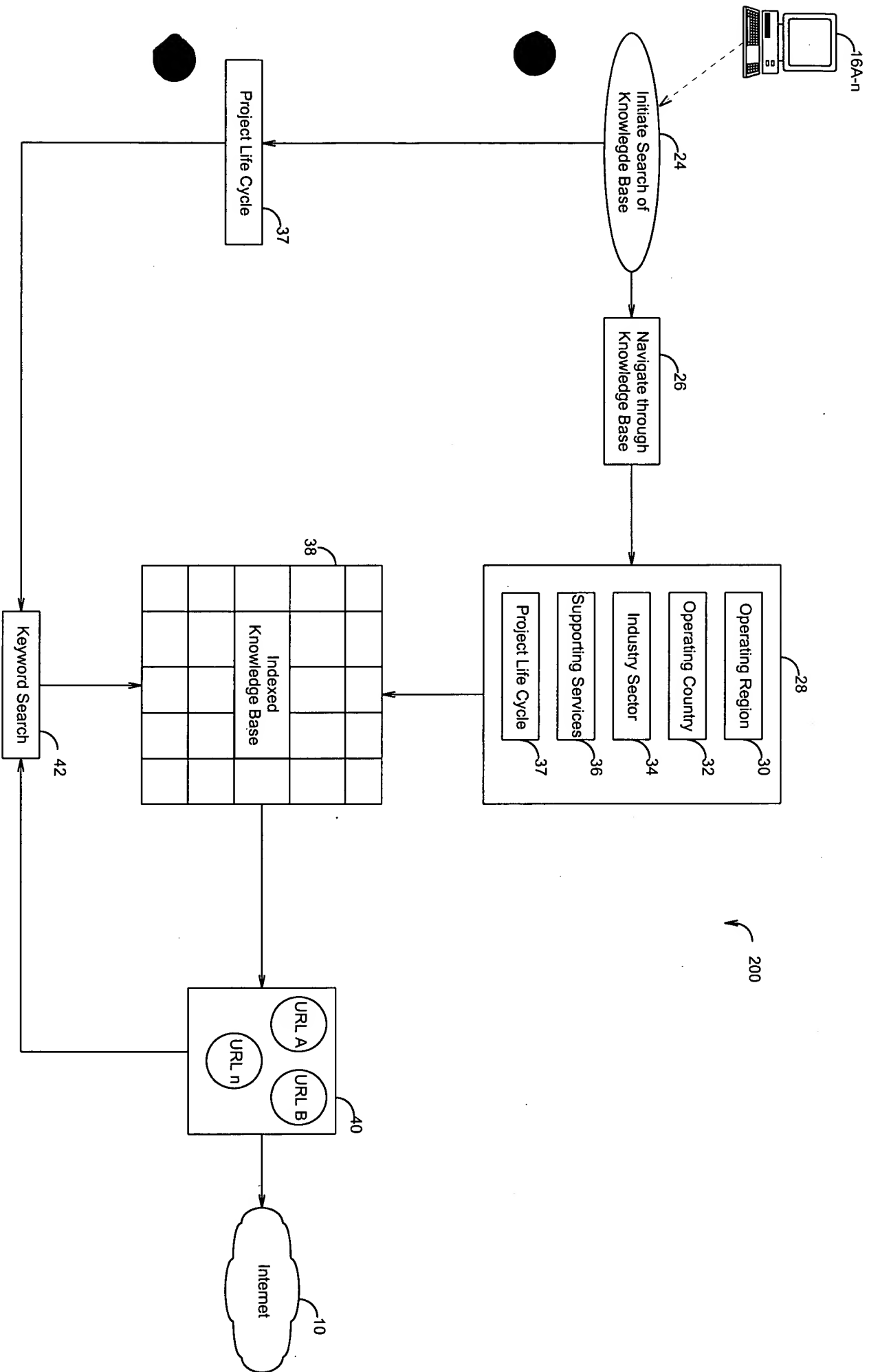


Fig. 1





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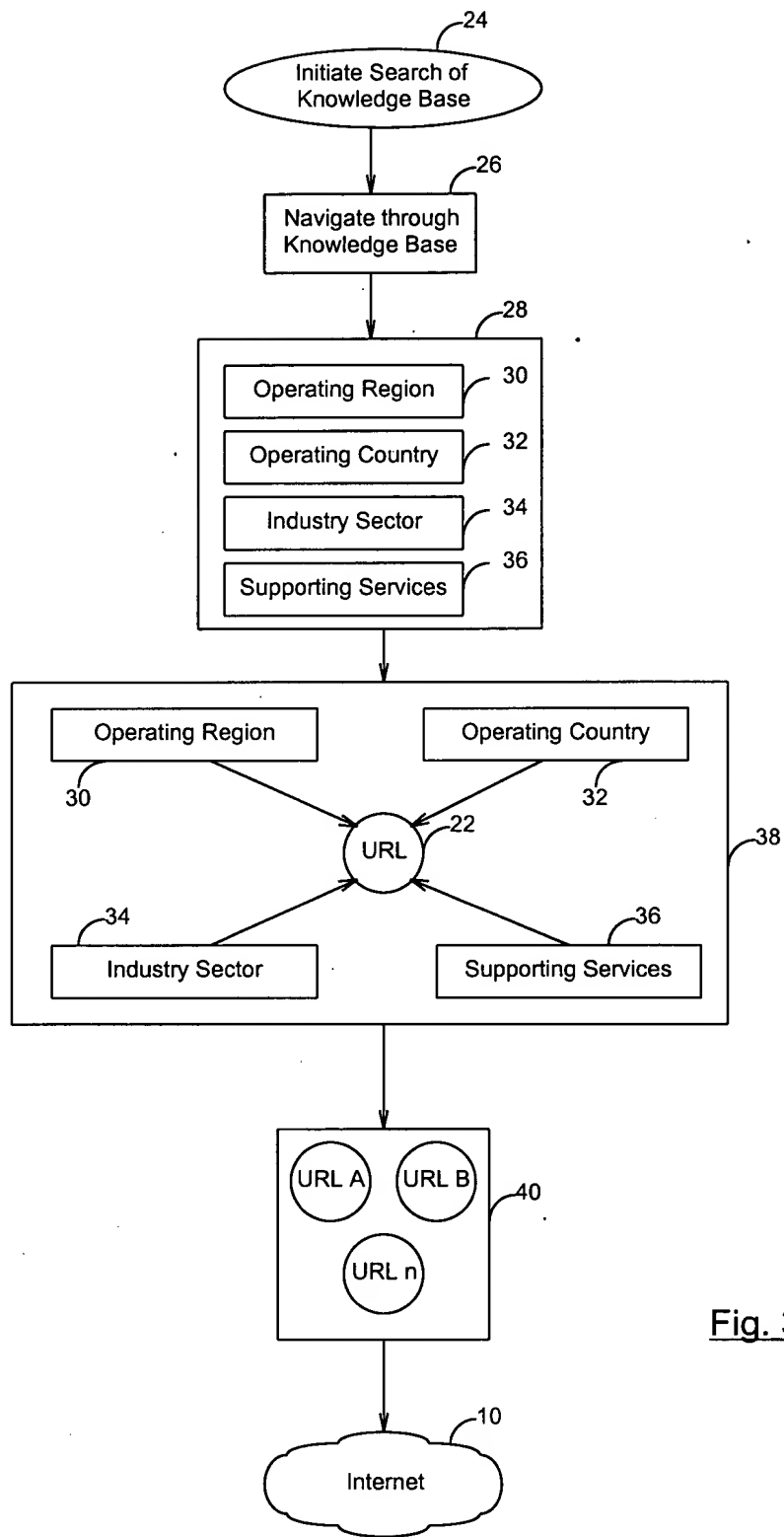


Fig. 3

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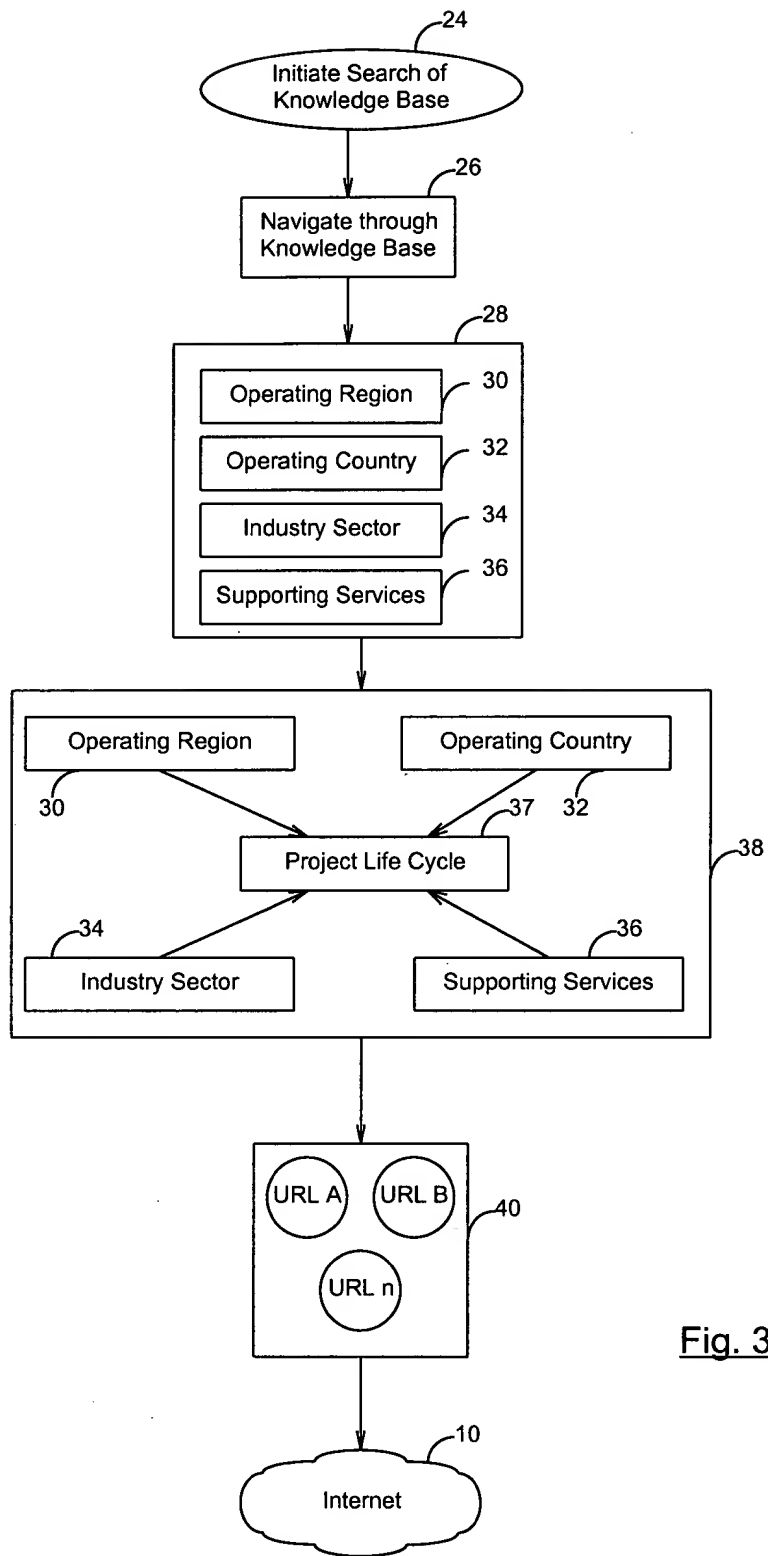


Fig. 3A

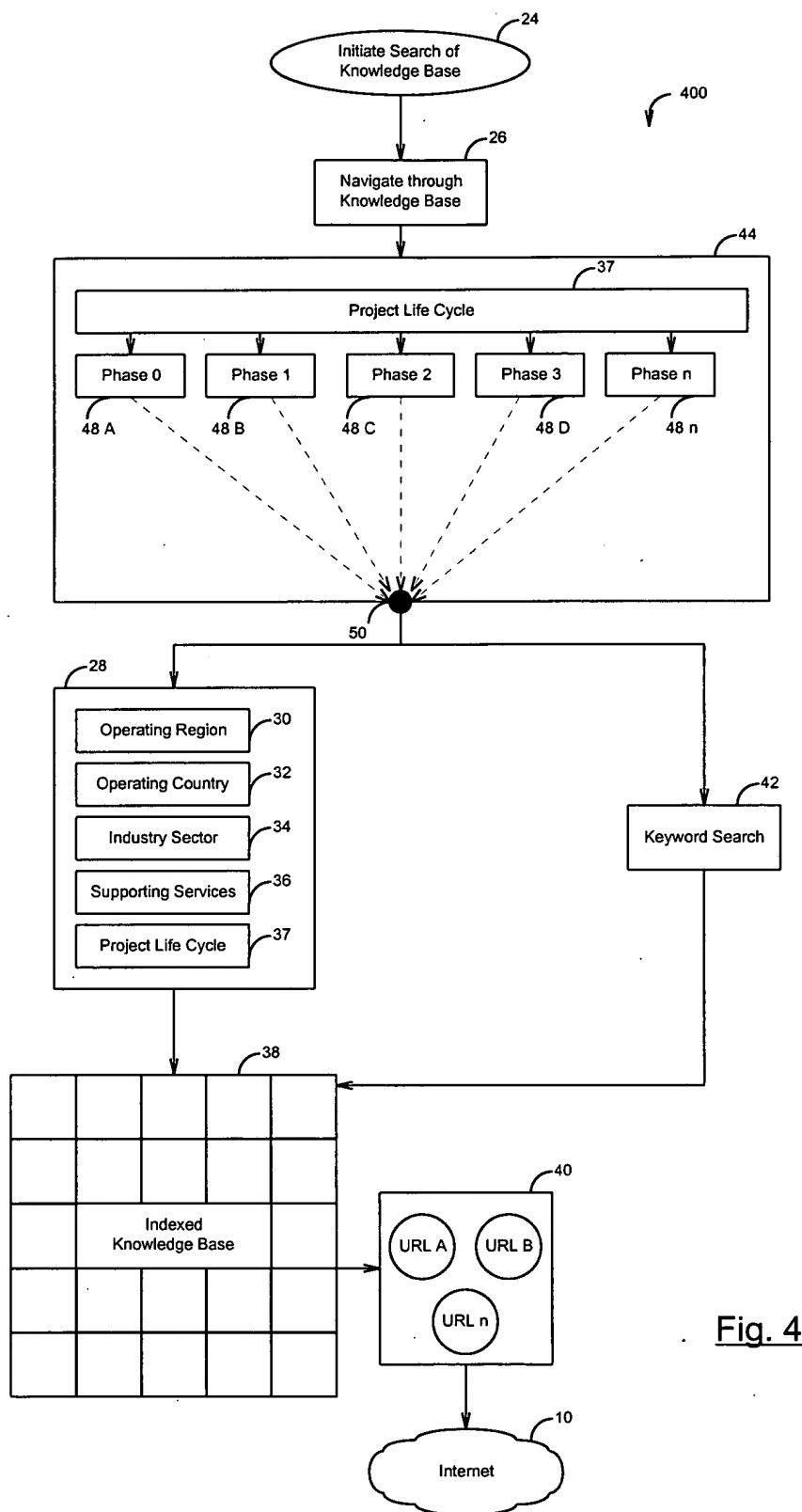


Fig. 4

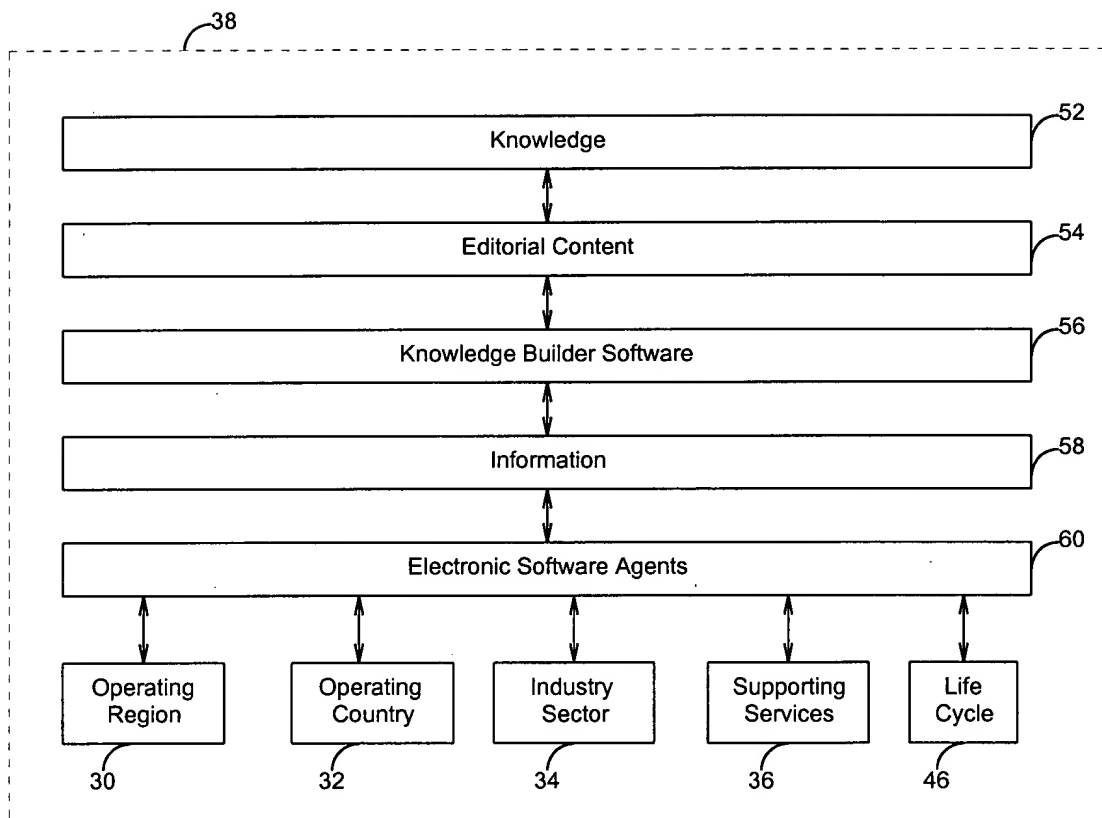


Fig. 5

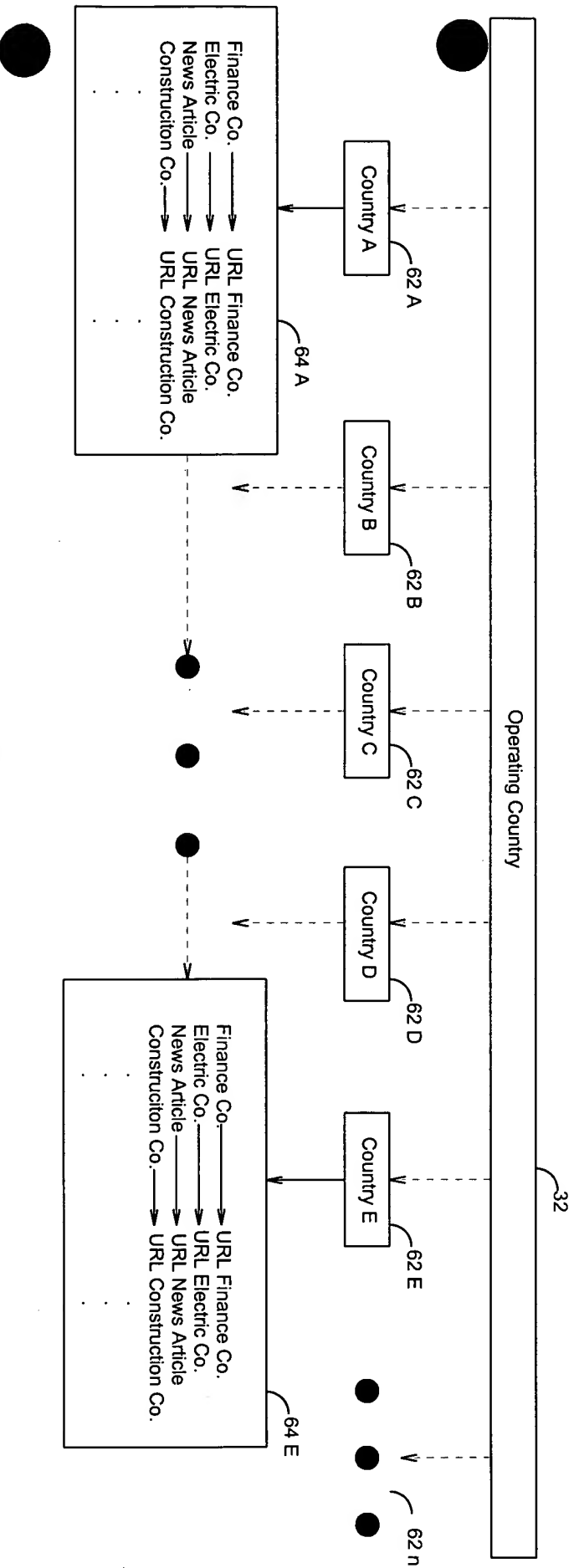


Fig. 6

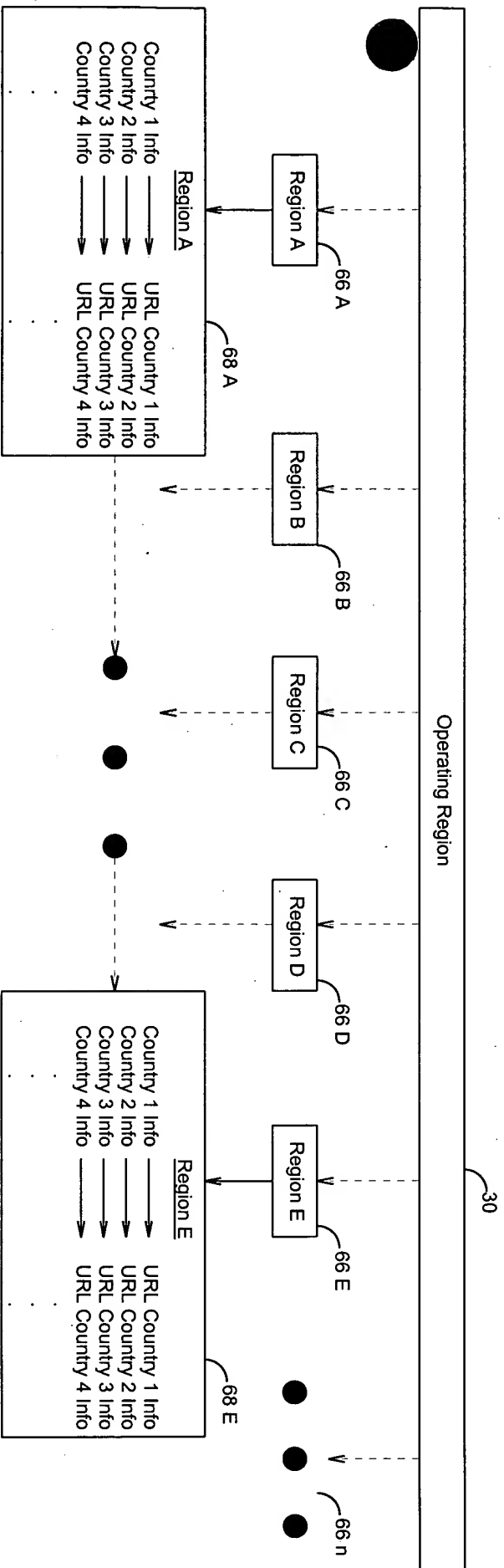


Fig. 7

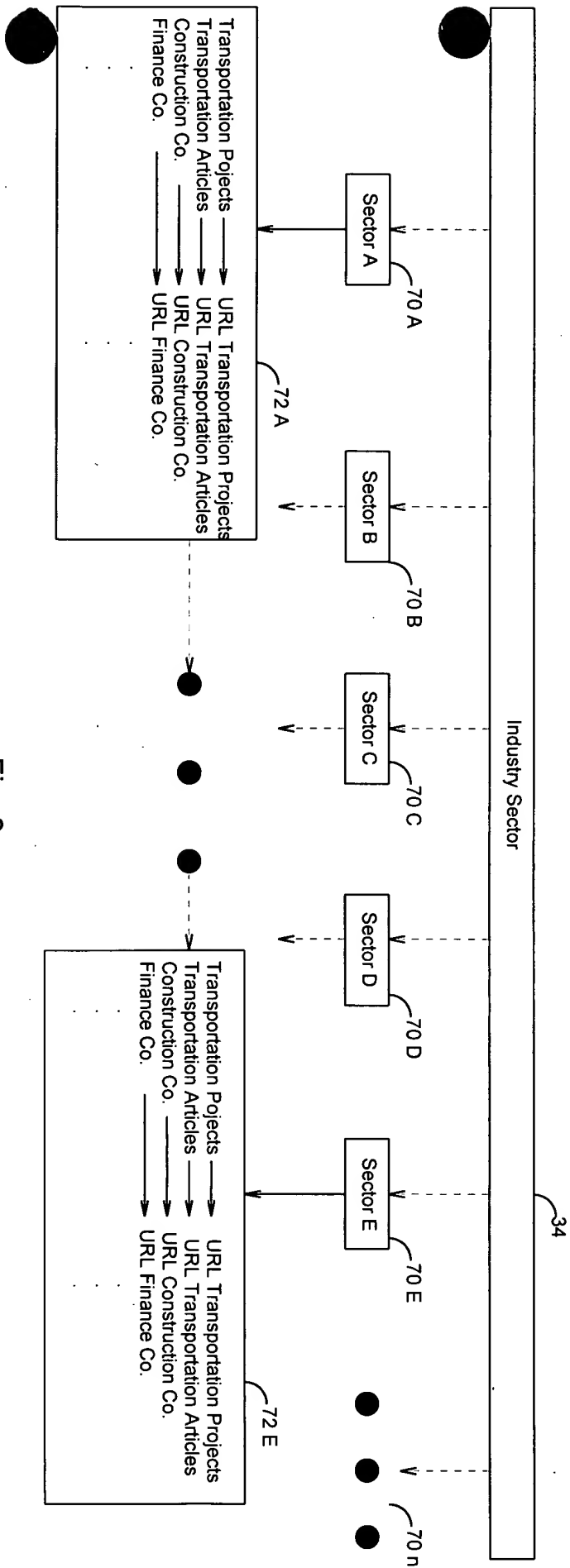


Fig. 8

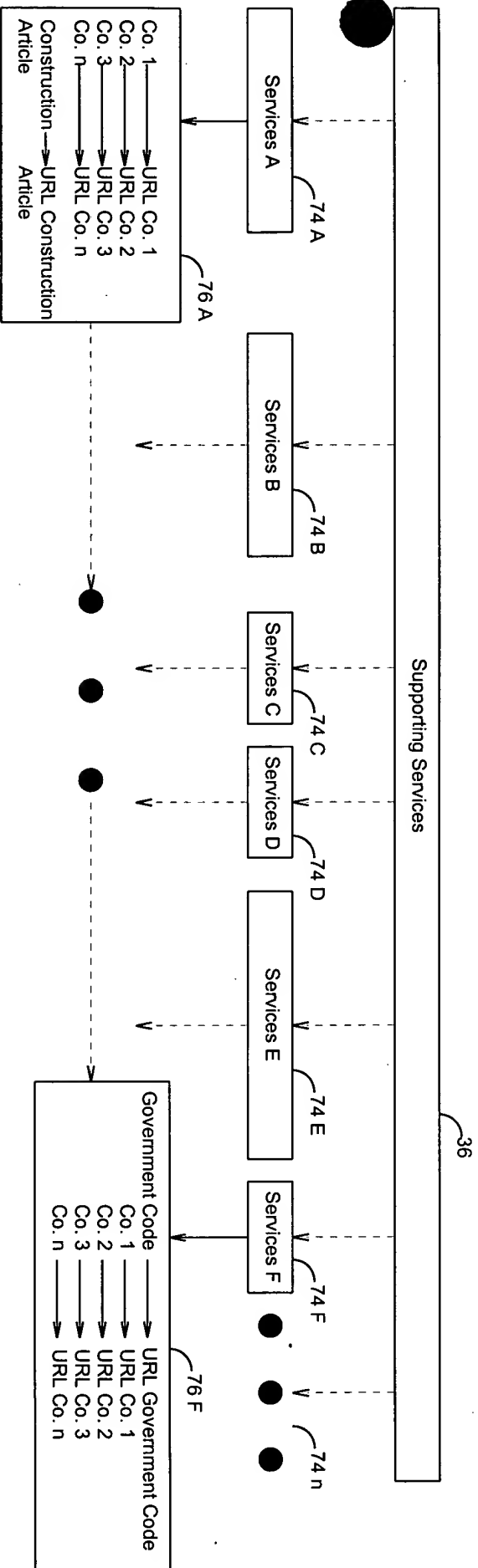


Fig. 9

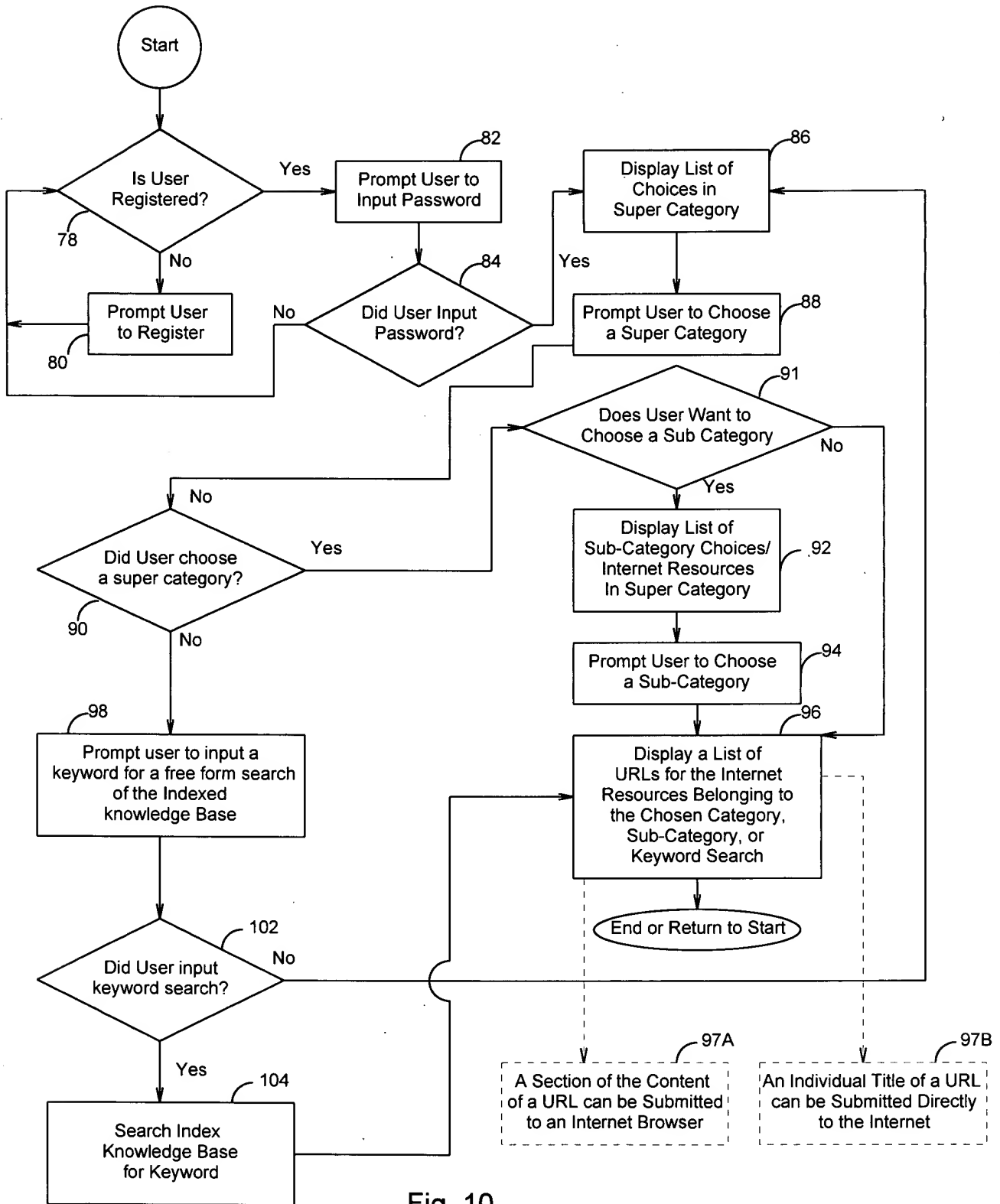


Fig. 10

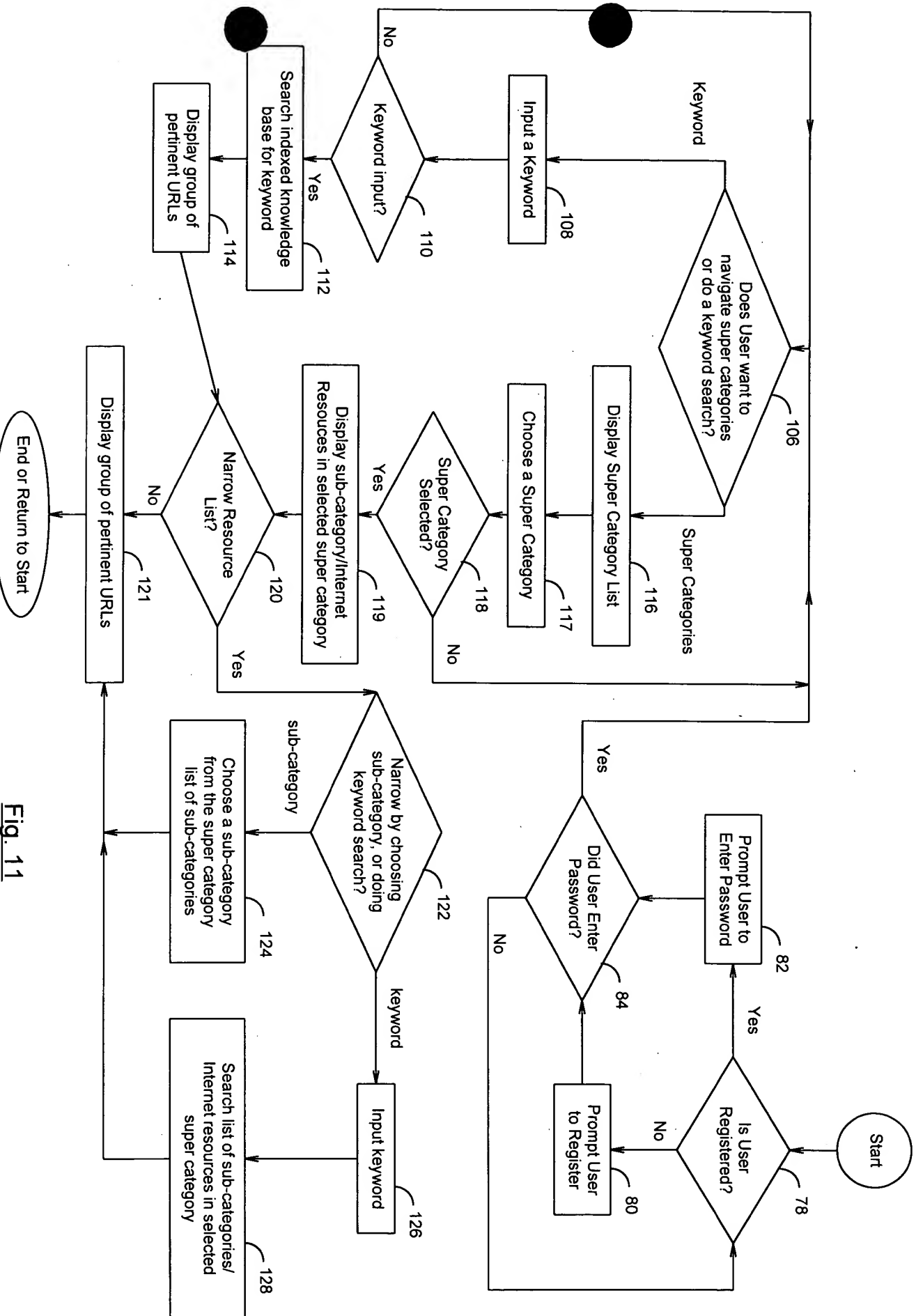


Fig. 11

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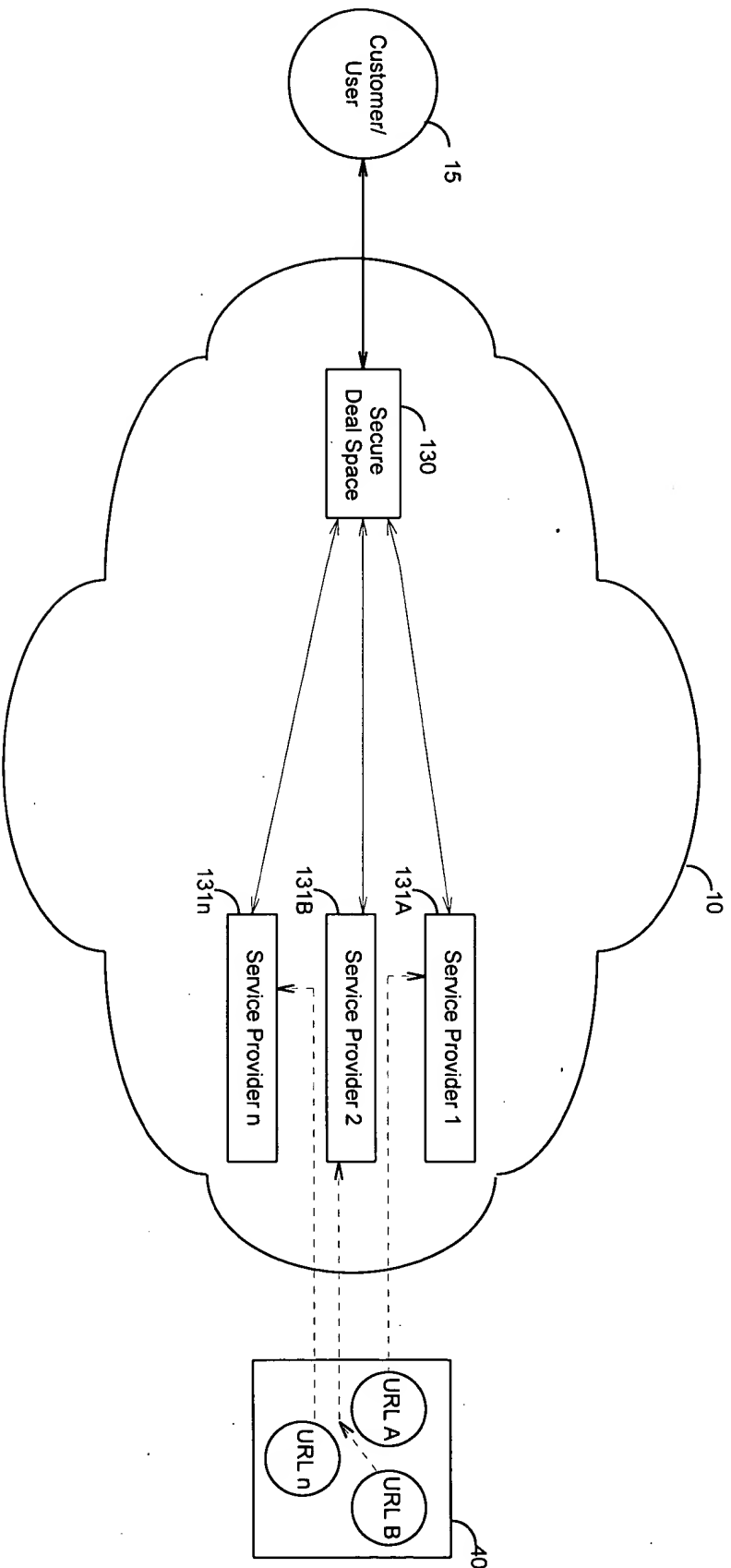


Fig. 12

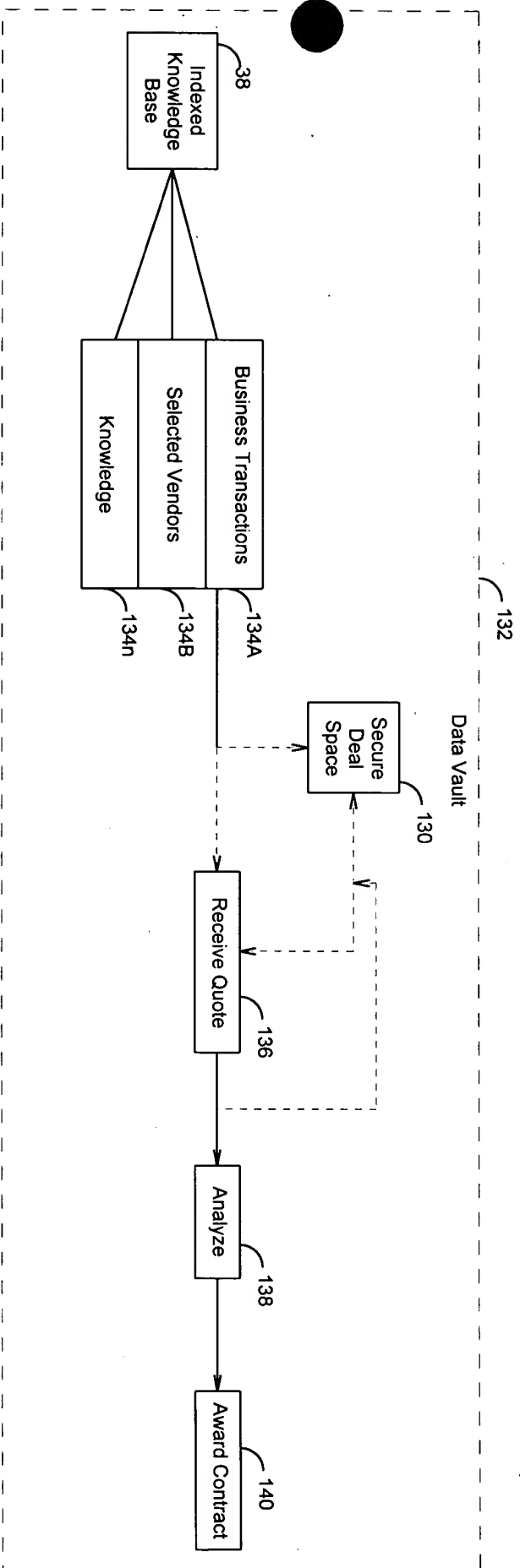


Fig. 13

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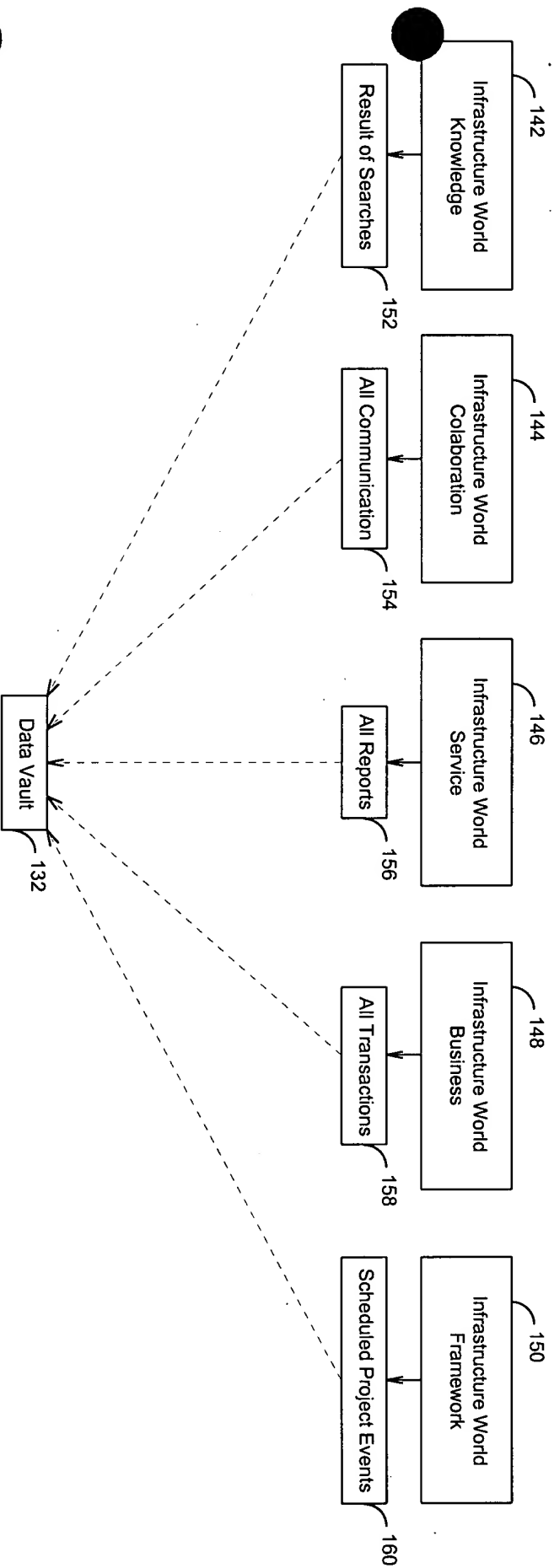


Fig. 14

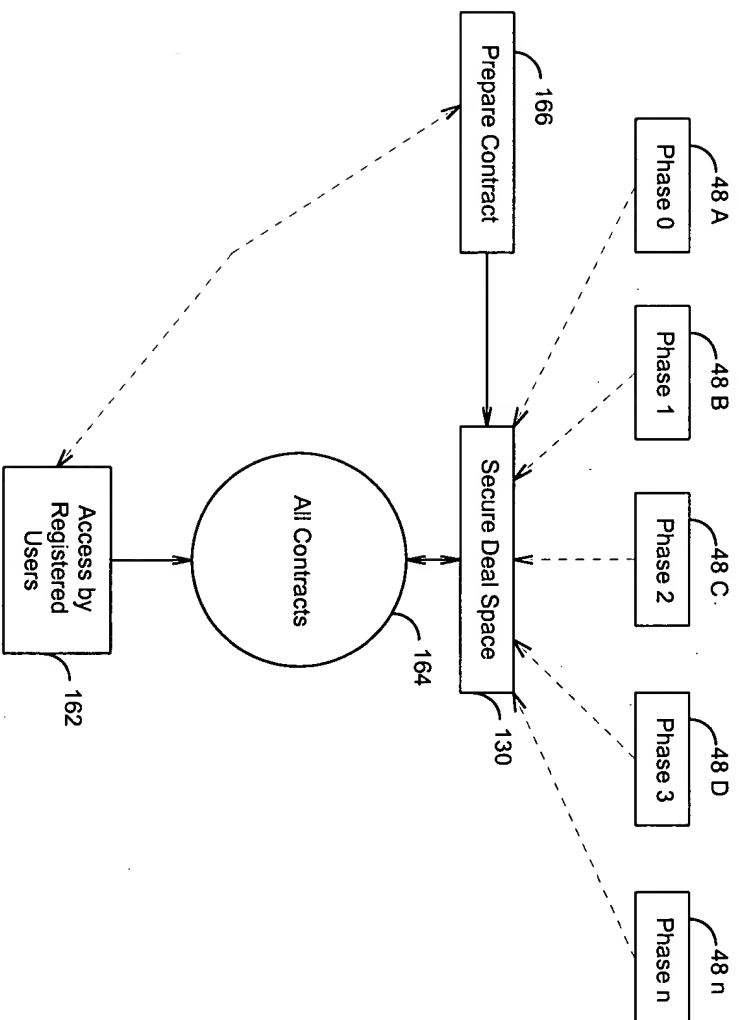


Fig. 15

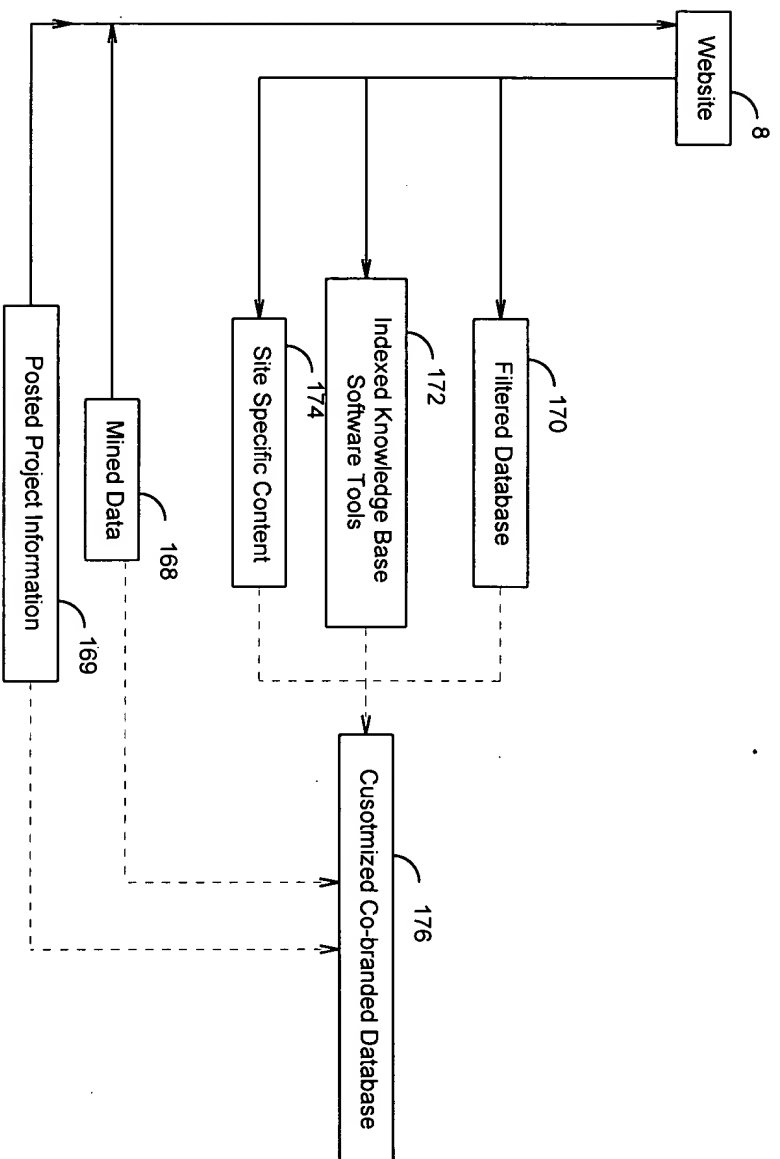


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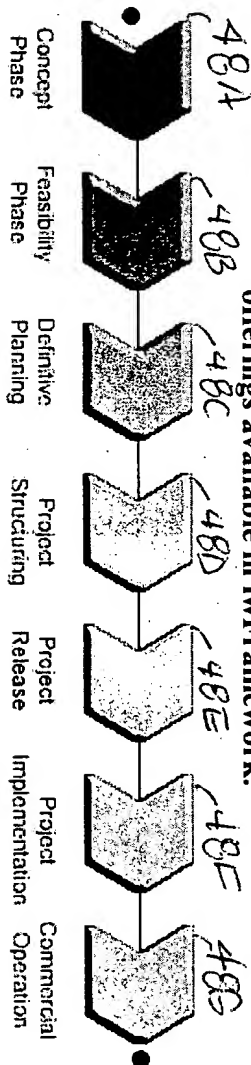
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- Insurance
- Procurement

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- Permits / Approvals - 3/31/01
- Financial Closing - 5/30/01
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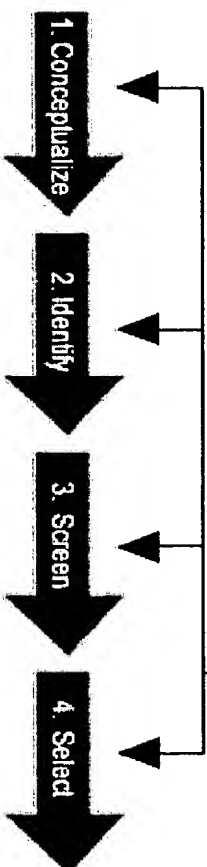
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The Concept Phase of Greenfield Project Development Conceptualizes the Developer's Business Goals, Identifies Deal Flow, Screens Opportunities to Align Deal Flow with Business Goals and Selects Projects for the Feasibility Phase of Review



Concept Phase

Click on the Arrows for Best Practices Handbooks to Conceive and Plan for a Project in its Earliest Phase





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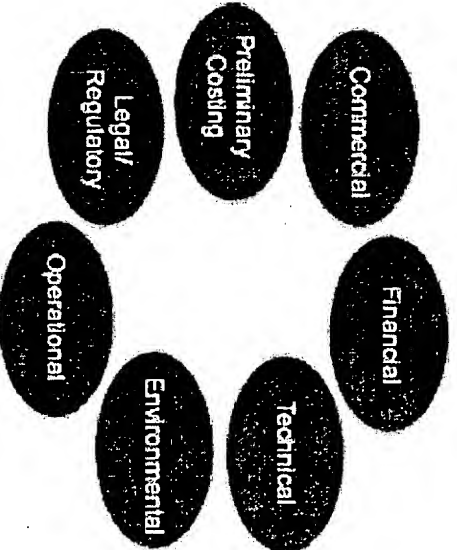
The Feasibility Phase Focuses on the Myriad Evaluations Necessary Reach a Management Decision to Commit Appropriate Resources to Ensure Successful Project Structuring



**Feasibility
Phase**



Click on the Categories for Best Practices Handbooks to Evaluate a Project to Determine its Merits and Feasibility



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Fig. 18D

- Continue to Develop Project
- Reject Project
- Re-Evaluate Project




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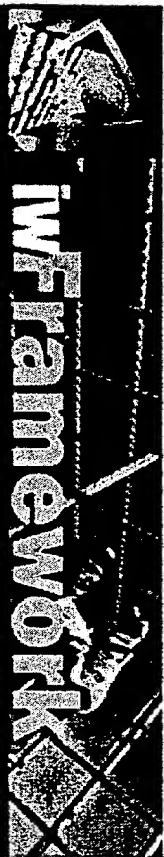
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Definitive Planning

In the Definitive Project Planning Phase, Developers Transition from Feasibility Studies to Test Conclusions with Market Negotiations, Conceptual Engineerings and Selection of Advisors, Engineers, Financiers and Constructors, Etc..

Click on any button in the future to review Drop Down Menus with pointers to sample Contracts, Planning, Resources and Negotiation Best Practices Guides.


Conceptual Engineering

Advanced Design

Preliminary Approvals

Advisory Bids

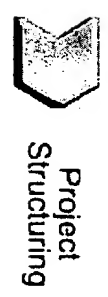
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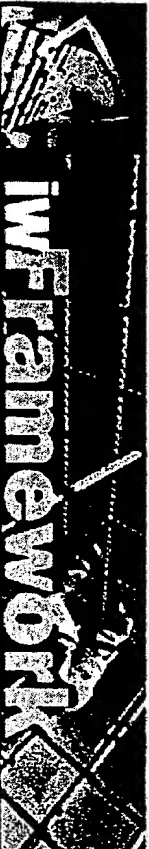


- Continue to Structuring
- Reject Project
- Re-Evaluate Project



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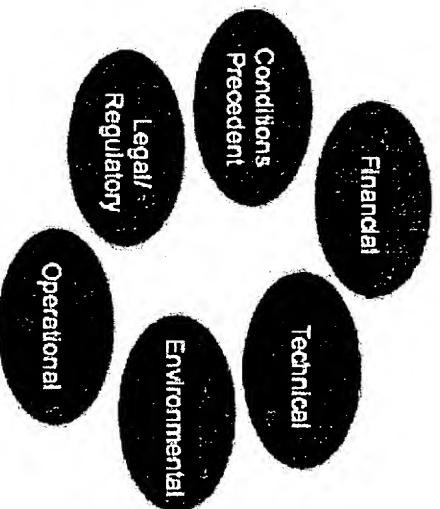
Project Release Takes Place As and When All Formal Approvals, Permits, Assigns and Financing Have Been Obtained



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- Project Release Authorized
- Reject Project
- Re-Evaluate Project



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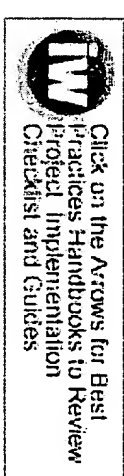
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With All Conditions Precedent Met, Debt Funding Occurs and Gives Rise to Mobilization, Final Engineering, Procurement Release and Start of Construction to Culminate In Testing and Start-Up



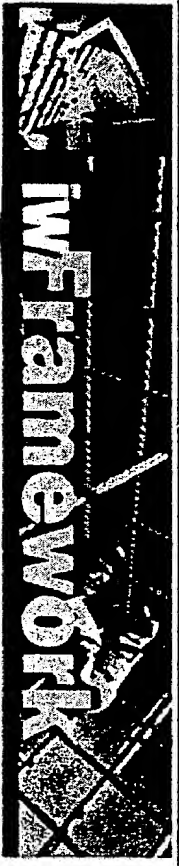
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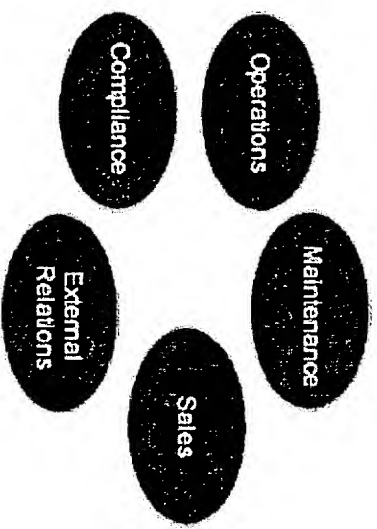
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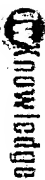
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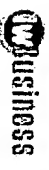
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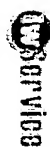
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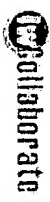
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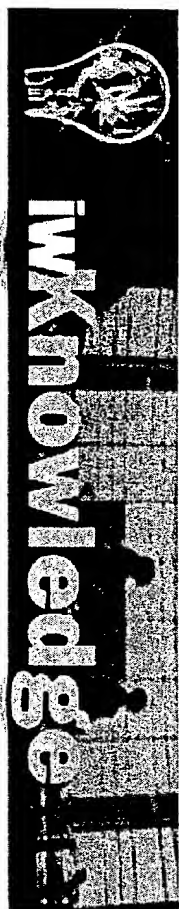
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ABENGOA ABENGOA is a solid industrial group with highly specialised companies evolving from the integral services market. Their...

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For years ACCIONA's policy has been aimed at participating in new strategic business areas to become one of the top European ind...

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Acres International is a leading international consulting engineering, planning and management company of engineers, scientists...

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Turning the rains on the plains of Spain into electricity has provided the current for growth at ACS Actividades de Construcción...

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The AD Group is one of the leading general contractors of Turkey, having expertise in all phases of the EPC industry, specializi...

properties

7. Addolf Lupp GmbH + Co. KG, Nidda, Germany
 . This company is working in road construction, carrying out underground works for public employers and implementing cable tren...

properties

8. AEC Engineering
 aec engineering, engineering, inspecting, engineers, inspectors, engineer, inspect, coatings, coating, tanks, stacks, bins, silo...

properties

9. AGRA
 AGRA Inc. is one of North America's largest international engineering, construction, environmental & technology companies. On Ap...

properties

10. AHMAD NASSIR ALBINALI & SONS CO
 Firm specializes in industrial, civil and telecommunications.

properties

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1. Aalborg Boilers A/S

Aalborg Boilers Aalborg Boilers is an energy engineering and boiler production company specialised in development, design, manu...

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2. Aalborg Industries, Inc.
 Supplier of marine boiler systems, thermal fluid heaters, economisers, heat exchangers and inert gas systems. Industrial oil/gas...

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3. ABB Alstom Power
 ABB ALSTOM POWER - Homepage A World Leader in Power Generation. A new force in Energy providing our customers with comprehensive...

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4. ABB Automation
 ABB serves customers in power transmission and power distribution; automation; oil, gas and petrochemicals; building technologie...

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5. ABB Turbinen Nürnberg GmbH
 ABB Turbinen ABB Turbinen Nrnberg are suppliers of the state-of-the-art environment-friendly power plant technology and compone...

6. ABB Turbo Systems

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[Courtesy: HomePage | properties](#)

- ABB Automation provides control, measurement and analytical products and solutions for process and manufacturing industries.,

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- Advanced Alternatives Energy Corp
AAEC is dedicated to empowering humanity, to maintain its environmental sustainability, through global networking on the Internet...

- ## properties

- Advanced Hydropower Turbine Systems**
The objectives of the DOE Advanced Hydropower Turbine System (AHTS) Program are to design, develop, build, and test one or more ...

- Courtesy: HomePage | properties

- Ahlstrom is a privately owned global paper, packaging and technology group. Its net sales totaled EUR 2,164 million in 1999 and ...

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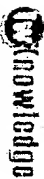


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1. A defence of the expectations theory as a model of us long-term interest rates, January 2000
A DEFENCE OF THE EXPECTATIONS THEORY AS A MODEL OF US LONG-TERM INTEREST RATES Working Papers
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A MULTI-COUNTRY COMPARISON OF THE LINKAGES BETWEEN INFLATION AND EXCHANGE RATE COMPETITIVENESS Working Papers Working paper No....

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7. [A Review of Financial Market Events in Autumn 1998](#) (E), October 1999
A Review of Financial Market Events in Autumn 1998 Committee on the Global Financial System A Review of Financial Market Events...

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 FREIGHT FORWARDER AIR AND SEA, From Hong Kong and China to anywhere in the world. TRANSAITRAIRE HONG KONGAIS, TRANSPORTS MARITIME...

4. ACE(Asias first Online marketplace for buying and selling international telecoms capacity)
 The Asia Capacity Exchange (ACE) is the first Asian-based online marketplace for trading telecommunications capacity.

5. ACN Energy
 ACN Energy is offering electric power and natural gas services to residential and small business customers as well as to commerc...

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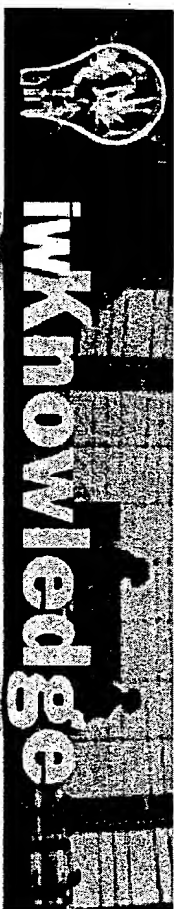
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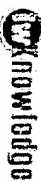
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3. AEW Energie AG

AEW Aargauisches Elektrizitätswerk

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5. Austria Burgenlandische Elektrizitätswirtschafts AG (BEWAG)

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2. [Eastern Group](#)

TXU, Texas Utilities, TU, Lone Star Gas, electric, utility, Texas

3. [Electricity Association](#)

4. [Independent Energy UK Limited](#)

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5. [London Electricity](#)

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7. [Manweb](#)

About Manweb Manweb is a Scottish power company. The Manweb area covers 12,200 square kilometres in Merseyside.

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